Program Analysis

1. What did your unit accomplish last year in relationship to the annual planning initiatives?

Priority	Unit Plan Initiatives/Description of Initiatives	Accomplishments	Status
1	Expand CML revenue to cover all direct	Draft Marketing and Sales Plan has	Underway,
	expenses and return revenue to the General	been completed and is under staff	moves forward
	Fund. Expand events held in the	review.	ioiwaiu
	community, state and region: Create and		
	implement a marketing and sales plan.		
2	Provide welcoming & easy access for CML guests	Efforts are underway to purchase an	Underway,
	-	electronic reader board that will be	moves forward
	(1) lighted, attractive electronic reader board	installed on Building 19. A reader	101 Ward
	and (2) welkway lights highlighting the way	board is now located in the lobby	
	(2) walkway lights highlighting the way from the sidewalk to the building in front of	entrance to direct guests to meeting	
	the main entrance to the CML.	rooms. Walkway lighting outside of	
	the main entrance to the CIVIL.	the CML main entrance has not been	
		installed.	
3	Art in the CML – exhibits of artwork, done	The first exhibit of artwork was	Underway,
	by students, faculty, & community	installed in the CML David Joyce Art	moves forward
	members, throughout the CML, changing	Gallery in Sept. 2005. The exhibit	
	each term. In time, work would be	evolved around the work of David	
	purchased for the college's permanent	Joyce, a former Lane faculty, and his	
	collection.	close artist friends. The 2nd exhibit	
		will open in February 2006.	N. C. 1.1
4	Expand CML events – create a classified	Although a classified position was not	Not funded, moves
	conference planner position responsible for	created during the year, CML staff has	forward
	designing and coordinating events	begun work on bringing speakers and	
	specifically for the CML, using our unique	conferences to Lane. On September	
	facilities and scheduling events specifically	13, 2005, Meg Wheatley spoke at the	
	for our slow times. Position would also be	CML. Other guest speakers and	
	available to internal and external groups.	conference ideas are in the works for	
	Improve the technology in the CMI	2005-06.	Underway,
5	Improve the technology in the CML –	CML staff is excited about the	moves
	continue to develop R-25 or other software	technological improvements that are	forward
	to meet the needs of our sales & operations	underway in the CML. Plans are in the works for an additional R-25 user	
	staff:		
	(1) acquire an additional R-25 user seat so that all appropriate CML staff can have full	seat. Crystal report upgrades have been made, and this will lead to the	
	access and		
	(2) have custom-designed Crystal Reports	CML being able to custom-design reports in the near future.	
		reports in the hear future.	
	written to meet our specific needs.		1

Other accomplishments not related to the annual planning initiatives?

- A new CML logo was designed with assistance from the Marketing and Public Relations Department.
- CML staff partnered with community groups to put on the Bioneers Conference, Regional Truffle event, and High School Culinary Competition.
- Sustainable practices were improved. They included staff training and awareness as related to set-up, break-down, and serving, setting up recycling bins throughout the conference facility, and composting of food scraps in the catering kitchen.

2. What are the areas that still need attention?

- Expand CML revenue to cover all direct expenses and return revenue to the General Fund. Expand events held in the community, state and region: Implement the marketing and sales plan.
- Provide welcoming and easy access for CML guests.
- Art in the CML.
- Expand CML events.
- Improve the technology in the CML.
- 3. Considering your responses to questions 1 & 2 and emerging needs and demands, what are your plans for next year? This conclusion should be the foundation on which initiatives are built.

Plans for the Center for Meeting and Learning (CML) fall into the following four general areas:

Increase Utilization in the CML

Expand CML revenue through events to cover all direct expenses and return revenue to the General Fund by:

- Developing internal controls and tracking system.
- Implementing CML marketing and sales plan. Partner with the Marketing and Public Relations Dept. for resources.
 - Actively market "green events."
 - Increase external clientele.
- Providing easy access and welcoming signage for CML guests:
 - Install campus-wide directional signs to the CML.
 - Participate with Marketing and Public Relations to install electronic signs on 30th Avenue.
 - Install plasma screen in the CML front lobby.
 - Install electronic sign on Building 19.

- Expanding CML events by creating a classified conference planner position to design and coordinate events specifically for the CML, using our unique facilities and scheduling events specifically for our slow times. Position would be available to internal and external groups.
- Providing art in the CML: Find means to make this operational on an ongoing basis (funding).

Facilities

- General Facilities
 - Improve HVAC system in the large conference rooms (102/103/104) so temperatures are comfortable for CML guests.
 - Remodel Rooms 218 and 220 to create a larger conference room with capacity to serve 50 to 75 people.
 - Increase storage space in the CML by gaining access to Room 118.
 - Create outdoor event areas.
 - Improve electrical capacities.
- Continue to develop sustainable practices in the CML:
 - Increase the amount of reusable v. disposable products in the CML.
 - Use local products and supplies in the catering kitchen.
 - Reduce the amount of paper usage and eliminate metallic dyes in the CML.
- Enhancements, replacements, repairs, and maintenance
 - Update décor and linens to accommodate various themes in the CML.
 - Replace, repair, and maintain equipment in the catering kitchen and conference rooms.

Technology Needs

- Develop ability to customize Crystal reports, install Micros and utilization of Chef Tec programs.
- Upgrade Webviewer so CML is located on the Lane home page.
- Develop ability to do on-line registration.
- Connect CML sound system to I-Tunes.
- Develop better cell phone connection from the CML (cell towers).
- Develop wireless capabilities in the CML.

Create organizational structure and standards

- Maintain standards and refine as needed to provide quality experiences for CML guests and employees:
 - Review and update CML organizational chart.
 - Provide a higher level of customer service, including housekeeping solutions for large events, evenings and weekends.
 - Maintain a high level staff by:
 - + refining hiring practices.
 - + developing mechanisms to retain employees.
 - + reviewing job classification since some CML positions do not properly fit existing college-wide job classifications.
- Cultural competency and respect for all employees on campus:

- Create an environment of mutual respect.
- Develop an awareness that the CML is part of the college.
- Integration of Culinary Arts and Hospitality Management students into the CML:
 - Provide student orientation.
 - Create student work standards.
 - Define student roles.
 - Develop student/CML staff mentoring opportunities to enhance student learning experience and increase student retention.

Annual Program Plans:

How do you propose improving future performance? **Each initiative should be linked to the needs identified through the program analysis.** When proposing an initiative(s), use the following structure for each initiative proposed:

Sectio	n I:	Plan	ning

Initiative Title: Inc.	rease Utilization in the CML	Division Priority:	5
------------------------	------------------------------	--------------------	---

1. How is the initiative linked to your Program Outcomes Analysis for last year? What program level outcomes do you expect to achieve?

This initiative was linked to our first four initiatives last year. This year the initiatives have been expanded upon and developed further.

2. Describe the initiative

This is the first year that the CML is fully self-funded with no contribution from the General Fund. This initiative is to expand the CML revenue through events to cover all direct expenses and return revenue to the General Fund. In order to accomplish this, the following is proposed:

- a. Provide for the CML's strategic growth by developing internal controls and tracking system.
- b. Partner with Lane's Marketing and Public Relations Department to implement the CML Marketing and Sales Plan.
- c. Provide easy access and welcoming signage for CML guests. This includes:
 - Installing campus-wide directional signs to the CML.
 - Participating with Marketing and Public Relations to install electronic signs on 30th Avenue.
 - Installing an electronic sign on Building 19.
 - Installing a plasma screen in the CML front lobby.
- d. Expand CML events by creating a classified conference planner position to design and coordinate events specifically for the CML, using our unique facilities and scheduling events specifically for our slow times. These events add another dimension toward creating a learning-centered environment. This position would be available to internal and external groups.
- e. Continue to provide art in the CML by finding the means to make this operational. The CML values the ability to showcase the creative, innovative, and diverse talents of our students, faculty, staff, and community members.
- How does this initiative align with the strategic directions of the college?

This initiative assists the college in achieving and sustaining fiscal stability. It is the goal of the CML to be able to be self-sustaining and to contribute revenue to the General Fund.

• *How will students benefit?*

Students will benefit from the contributions made to the General Fund. In addition, the CML provides Culinary Arts and Hospitality Management students with hands-on work experience through the day-to-day operations of the CML.

Section II: Linking Planning to Budgeting - If you need Resources:

3. Describe the resources needed

- a. Internal controls and tracking existing staff
- b. Implementation of CML marketing and sales plan Funding for marketing brochures and materials, website upkeep, bus-side advertising, publications in trade magazines, booth backdrop in conjunction with CAHM, booth fees and transportation costs to trade shows and other marketing venues = \$10,000.
- c. CML signage:
 - Working with Facilities to install campus-wide directional signs to the CML.
 - Participating with Marketing and Public Relations to install electronic signs on 30th Avenue.
 - Installing an electronic sign on Building 19 at a cost of \$14,000.
- d. Classified Conference Planner CML funding for .5 FTE position.
- e. Develop new menus that reflect fresh, seasonal, and local products.
- f. Art in the CML CML funding in conjunction with funding from other departments and the community.

4. List the possible funding sources

- a. Internal controls and tracking existing staff.
- b. Implementation of CML marketing and sales plan \$10,000 in CML funding in partnership with Marketing and Public Relations.
- c. CML signage \$14,000 in CML funding in partnership with Marketing and Public Relation Department, Facilities Department, General Fund.
- d. Classified Conference Planner CML funding for .5 FTE position.
- e. Local, seasonal menu existing funding.
- f. Art in the CML CML funding in conjunction with funding from other departments and the community.

5. Provide ORG & PROG codes

451100-310000

1. Initiative Title: Facilities Division Priority: __10___

2. How is the initiative linked to your Program Outcomes Analysis for last year? What program level outcomes do you expect to achieve?

The CML's fifth initiative last year dealt with technological needs. It returns this year as part of our Facilities initiative in an expanded way.

3. Describe the initiative

General facility needs:

- a. Improve HVAC system in large conference rooms (102/103/104) so temperatures are comfortable for CML guests.
- b. Remodel Rooms 218 and 220 to create a larger conference room with capacity to serve 50 to 75 people.
- c. Increase storage space in the CML by gaining access to Room 118.
- d. Create outdoor event areas.
- e. Improved electrical access to best utilize space during large catered events.

Technology needs:

- a. Develop ability to customize Crystal reports, install Micros and utilize Chef Tec programs.
- b. Upgrade Webviewer so CML is located on the Lane home page.
- c. Develop ability to do on-line registration.
- d. Develop better cell phone connection from the CML (cell towers).
- e. Develop wireless capabilities in the CML.

Enhancements, replacements, repairs, and maintenance:

- a. Update décor and linens to accommodate various themes in the CML.
- b. Replace, repair, and maintain equipment in the catering kitchen and conference rooms.
- How does this initiative align with the strategic directions of the college?

Upgrades to our general facility and technological needs will position Lane as a vital community partner in providing a multi-faceted venue which foster lifelong learning in exemplary and innovative ways. In addition, these facility upgrades will enhance and maintain an inviting and welcoming facility that is accessible, functional, and well-equipped.

• *How will students benefit?*

Students will benefit from the added value of conferences, workshops, and speakers away from the classroom setting in a facility that is accessible, functional, safe, and well-equipped. Students will also benefit from this "best practices" exposure to the industry.

Section II: Linking Planning to Budgeting - If you need Resources:

4. Describe the resources needed

General facility needs:

- a. Improved HVAC system in large conference rooms Set up time with the Energy Analyst in Facilities to assess the HVAC system in the CML and make adjustments.
- f. Remodel of Rooms 218 and 220 Estimates are being developed by Bob Mention.
- g. Increase in storage space Request for space has been submitted.
- h. Create outdoor event areas Coordinate effort with Groundskeeping staff.

Technology needs:

- a. Develop ability to customize reports, upgrade Micros, and Chef Tec programs Software upgrades to be self-funded; involves staff training.
- b. Upgrade Webviewer so CML is located on the Lane home page Coordinate with webmaster.
- c. Develop ability to do on-line registration Campus-wide need that requires further development for outside groups.
- d. Develop better cell phone connection from the CML (cell towers) Coordinate with IT.
- e. Develop wireless capabilities in the CML Coordinate with IT.

5. List the possible funding sources

The pieces above will be self-funded or requires coordination internally or with another department.

6. Provide ORG & PROG codes

451100-310000

1. Initiative Title: Create organizational structure and standards

Division Priority: __12___

2. How is the initiative linked to your Program Outcomes Analysis for last year? What program level outcomes do you expect to achieve?

3. Describe the initiative

- Maintain standards and refine as needed to provide experiences for CML guests and employees:
 - a. Review and update CML organizational chart.
 - b. Provide a higher level of customer service, including housekeeping solutions for large events, evenings and weekends.
 - c. Maintain a high level staff by:
 - + refining hiring practices.
 - + developing mechanisms to retain employees.
 - + reviewing job classification since some CML positions do not properly fit existing college-wide job classifications.
- Cultural competency and respect for all employees on campus:
 - a. Create an environment of mutual respect.
 - b. Develop an awareness that the CML is part of the college.
- Integration of Culinary Arts and Hospitality Management students into the CML:
 - a. Provide student orientation.
 - b. Create student work standards.
 - c. Define student roles.
 - d. Develop student/CML staff mentoring opportunities to enhance student learning experience and increase student retention.
- How does this initiative align with the strategic directions of the college?

This initiative speaks to the strategic direction of 'transforming the learning environment." It is a part of the CML effort to create a diverse and inclusive learning college that responds effectively and respectfully to students, staff, and community members of all cultures, languages, classes, races, genders, ethnic backgrounds, religions, sexual orientations, and abilities.

• *How will students benefit?*

Students will partner with CML staff and learn the professional values of cooperation, collaboration and teamwork. As they experience a healthy work environment, their self-confidence and learned respect for other will become personal attributes desirable to future employers.

Section II: Linking Planning to Budgeting - If you need Resources:

4. Describe the resources needed

The resources needed here require staff time, staff training (in-house or outside training), and input from the Human Resources Department.

5. List the possible funding sources

Funding sources include self-support and college-wide professional development funding.

6. Provide ORG & PROG codes

451100-310000

		ity	ve	pletion					Resource Type (mark with an "X")			Funding Sources (mark with an "X")						
VP/AVP/ED Responsible	Division/Unit	Division Prior	Date of Initiati	Expected com	Initiative Title	Resource Description	\$\$	Recurring / Nonrecurring	Payroll	Equipment	Space	Other	Existing	New Gen Fund	Carl Perkins	Stud Lech ree	Recruitment	Other
TC	CCS/CML	5	11/15/2005	6/30/2007	Increase Utilization in the CML	Marketing Assistance	\$10,000	N				Х					х	
TC	CCS/CML	5	11/15/2005	6/30/2007	Increase Utilization in the CML	CML Signage	\$14,000	n		Х			X Z	Х			Х	Х
TC	CCS/CML	5	11/15/2005	6/30/2007	Increase Utilization in the CML	Internal CML staffing	\$0						Х					
TC	CCS/CML	10	11/15/2005	9/1/2007	CML Facilities	Facilities/Technology Help	unknown	N				X	Х					
TC	CCS/CML	12	11/15/2005	9/1/2006	CML Org Structure/Standards	No new resources required	\$0	N					Х				L	