

College Council  
14 September 2006

Present: Bob Baldwin, Siv Serene Barnum, Sheila Broderick, Sonya Christian, Marie Matsen, Happi Matthews, Greg Morgan, Andrea Newton, Jim Salt, Mary Spilde, Craig Taylor, Dan Timberlake

Unanimous approval to appoint Greg Morgan to the college council budget development subcommittee. Current membership: Mary Spilde, Marie Matsen, Sonya Christian, Greg Morgan, Jim Salt, Bob Baldwin, and Andrea Newton.

LCCEA Report

- The faculty union and college administration have not reached agreement on governance reassignment assessment for the new academic year.
- Referring to step 5 of the budget development process, where staff have an opportunity to review and approve the data elements used to develop the next budget, Salt asked whether some data are preliminary and/or incomplete, and how faculty were being engaged in the data review process. Taylor and his staff are making final adjustments to the cost per FTE report, courses required for degrees, and data for employment projections. Christian encouraged council members to diffuse the apprehension around the data elements and explained that the roll out of this information should be flexible in order to accommodate department planning processes.

College Council Chair Report

There will not be an in-service session of all the governance councils.  
College Council will use other means to communicate with councils.

Strategies to Approach FY08 Budget Development

Council reviewed previous college budget strategies and agreed to a preliminary recommendation of the following revised strategies with the understanding that more discussion is needed, including considering new strategies.

1. Grow enrollment strategically.
  - Expand summer programs
  - Expand workforce training programs
  - Increase continuing education enrollment
  - Strategically grow lower cost enrollment that can contribute to the General Fund
2. Eliminate whole "functions" if necessary
3. Increase tuition – may or may not align with the Higher Education Price Index
4. Continue to find strategies to contain health care costs while meeting staff health care needs
5. Strategically postpone selected capital equipment purchases

6. Examine use of facilities for redevelopment, revenue generation, and cost savings
7. Increase fund-raising and business partnerships
8. Leverage technology to increase efficiencies
9. Pursue additional revenue streams and expand current revenue streams
10. Protect assets by investing in infrastructure (now, rather than at a higher cost later)
11. Pursue Local Option Levy

#### Board of Education Budget Policy

Council discussed Board policies on the ending fund balance, PERS reserve, and financial stabilization reserve. The Council will review the reserve accounts, consider options for drawing down reserves, and discuss possible recommendations for Board revision of these policies.

Differential pricing for select PT programs, fees to fund specific activities, and annual tuition adjustments are on the table for discussion as part of revenue generation and enrollment growth. Council discussion included points for and against, and the need for a public review of differential pricing. Discussion will continue.

The administration reported that M&S carryover at the department level was mostly eliminated this year, and is not expected next year. Finance Council members reported that they discussed the M&S carryover 'policy', but did not reach agreement on the authority of the council on the matter.

Meeting adjourned: 3:50 pm  
Recorder: Mary Bolton