## Budget Challenge 2008

Mission Possible

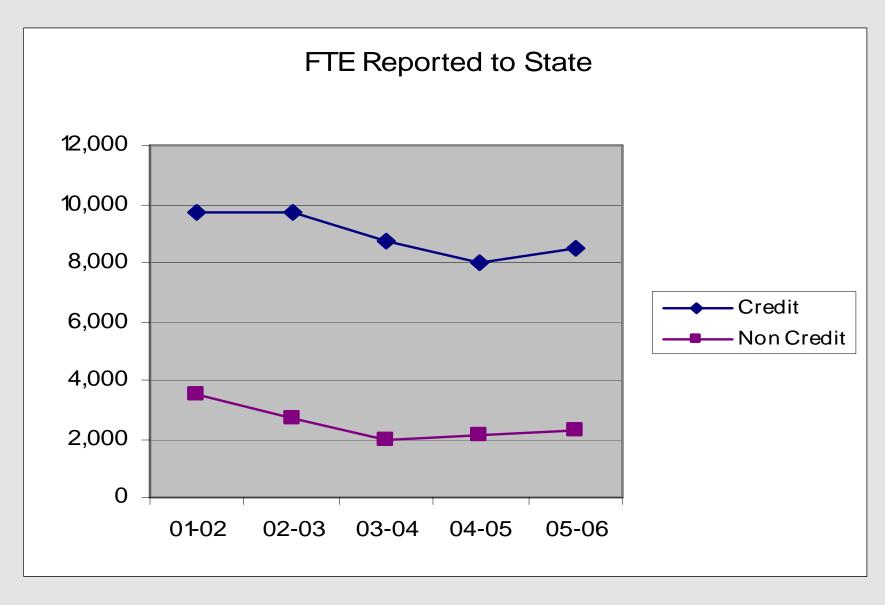
#### What's the problem?

- State law requires submission of a balanced budget by 30 June.
- Our actual results for last year and this year have fallen short. We no longer have cash reserves and must restore the general fund to the legal minimum.
- Current projections are based on the governor's budget for state funding, and we can't be sure that will happen.

#### Why do we have a problem?

- Trend in public disinvestment in education
- Costs rising faster than revenue
- Enrollment decline
- Need to keep tuition affordable
- Attempt to keep employee compensation insulated from overall decline in resources
  - Nearly 80% of our costs in salaries and benefits

#### Enrollment



#### Salary Increases

(Contracted Positions)

•	FY	06
		$\sim$

<ul><li>Managers</li></ul>	\$ 446,653	
<ul><li>Classified</li></ul>	1,234,404	
<ul><li>Faculty</li></ul>	<u>2,059,987</u>	\$ 3,471,044

#### • FY07

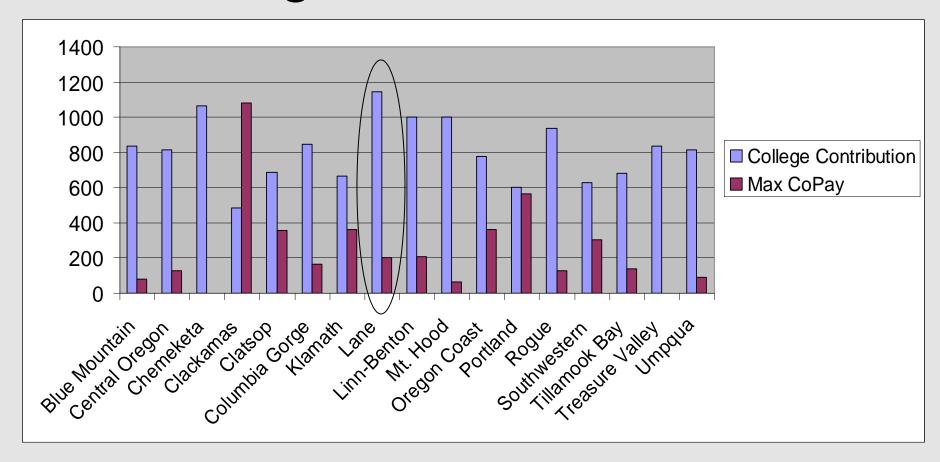
<ul><li>Managers</li></ul>	\$ 293,159	
<ul> <li>Classified</li> </ul>	1,162,604	
<ul><li>Faculty</li></ul>	<u>1,549,198</u>	\$ 3,004,961

#### FY08

<ul><li>Managers</li></ul>	\$ 291,690	
<ul> <li>Classified</li> </ul>	1,215,533	
<ul><li>Faculty</li></ul>	<u>1,235,451</u>	\$ 2,742,674

\$ 9,218,679 **Total** 

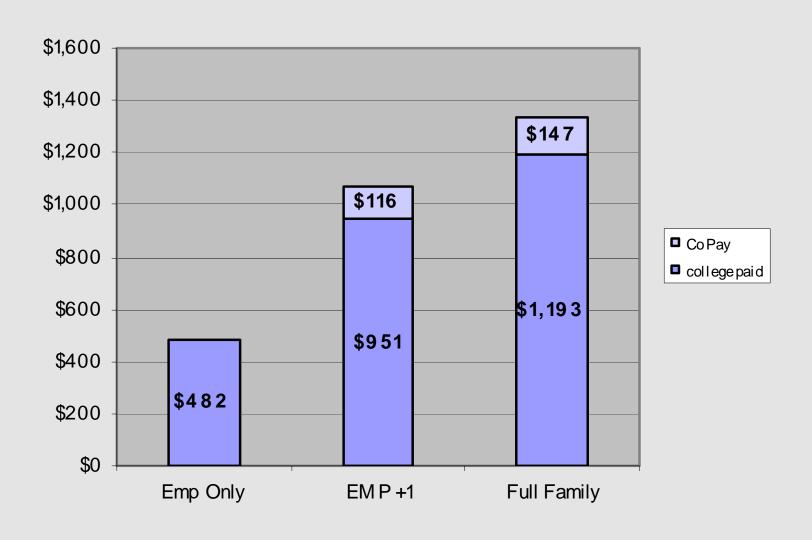
#### College Insurance Costs



- Lane has the highest contribution in Oregon, without including:
  - Match to flexible spending accounts
  - Investment in free access to clinic

Source: OEA Almanac

#### Lane's Average Monthly Health Insurance Premiums



## **Base Projection**

#### State Funding \$483M

	2008	2009
REVENUE		
Intergovernmental	41,836,527	43,528,729
Tuition & Fees	29,344,786	30,518,577
Other Revenue Sources	7,158,786	7,223,628
Operating Transfers In	450,000	450,000
	78,790,098	81,720,933
EXPENDITURES		
Personal Services	64,607,072	68,635,112
Other Expenditures	13,440,143	14,133,749
Operating Transfers Out	5,445,602	6,310,294
	83,492,817	89,079,155
REVENUES OVER/UNDER EXPENDITURES	-4,702,719	-7,358,221

## **Base Projection**

#### State Funding \$529M

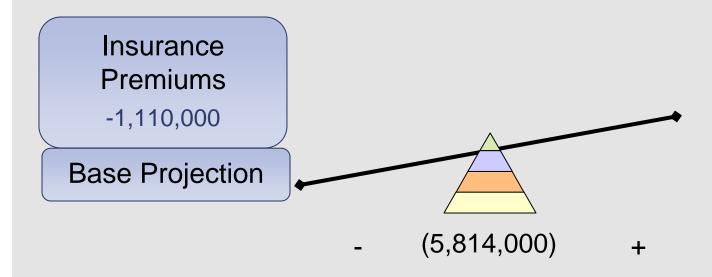
	2008	2009
REVENUE		
Intergovernmental	44,440,320	46,149,720
Tuition & Fees	29,344,786	30,518,577
Other Revenue Sources	7,158,786	7,223,628
Operating Transfers In	450,000	450,000
	81,393,891	84,341,924
EXPENDITURES		
Personal Services	64,607,072	68,635,112
Other Expenditures	13,440,143	14,133,749
Operating Transfers Out	5,445,602	6,310,294
	83,492,817	89,079,155
REVENUES OVER/UNDER EXPENDITURES	-2,098,926	-4,737,230

## **Base Projection**

#### State Funding \$483M

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#### Updates to Base Projection



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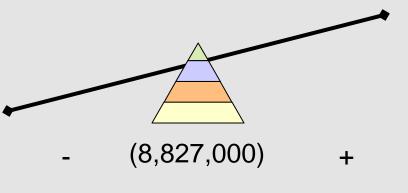
Insurance Premiums

-1,110,000

**Base Projection** 

Ending Fund Balance Makeup

-3,013,000



## We must be fiscally sustainable

Vacancies

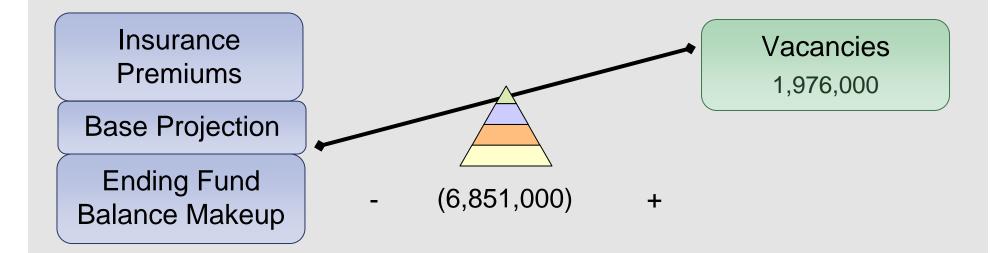
Reductions

Revenues

Benefits

Salaries

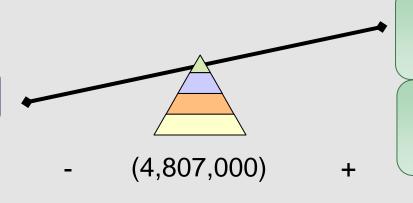
**Instructional Productivity** 



Insurance Premiums

**Base Projection** 

Ending Fund Balance Makeup



Vacancies

1,976,000

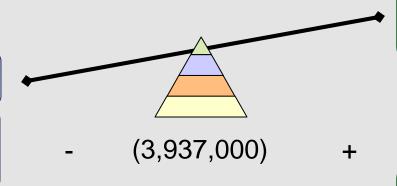
**BRG** Reductions

2,044,000

Insurance Premiums

**Base Projection** 

Ending Fund Balance Makeup



Vacancies

1,976,000

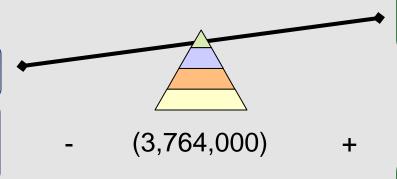
BRG Reductions 2,044,000

Reduce Facilities & Maintenance 870,000

Insurance Premiums

**Base Projection** 

Ending Fund Balance Makeup



**BRG** Revenue

173,000

Vacancies

1,976,000

**BRG** Reductions

2,044,000

Reduce Facilities & Maintenance

870,000

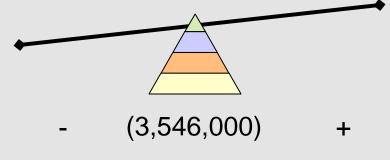
Management
Salary Freeze
218,000

BRG Revenue

Insurance Premiums

**Base Projection** 

Ending Fund Balance Makeup



Vacancies

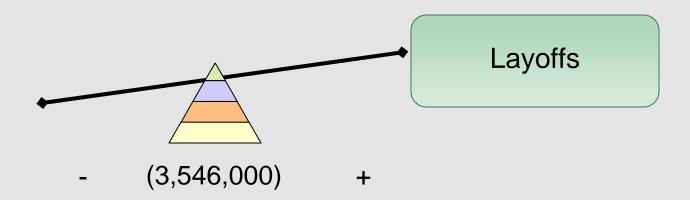
173,000

1,976,000

BRG Reductions 2,044,000

Reduce Facilities & Maintenance 870,000

#### Additional Options Available



#### Additional Options Available

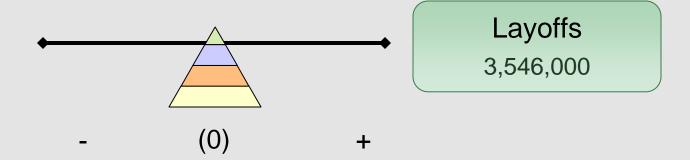
48 Contracted Faculty positions (20% of faculty)

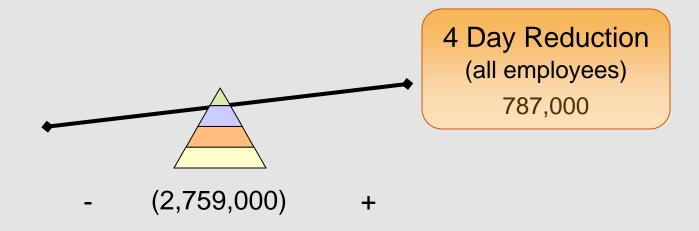
OR

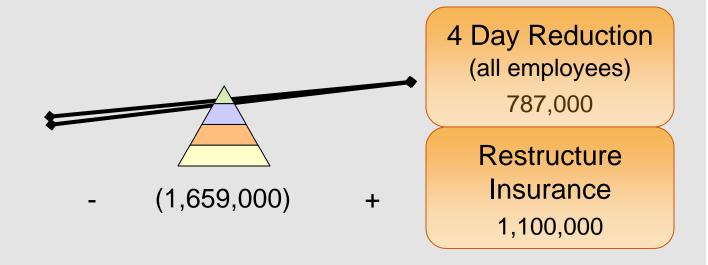
75 Classified positions (24% of classified staff)

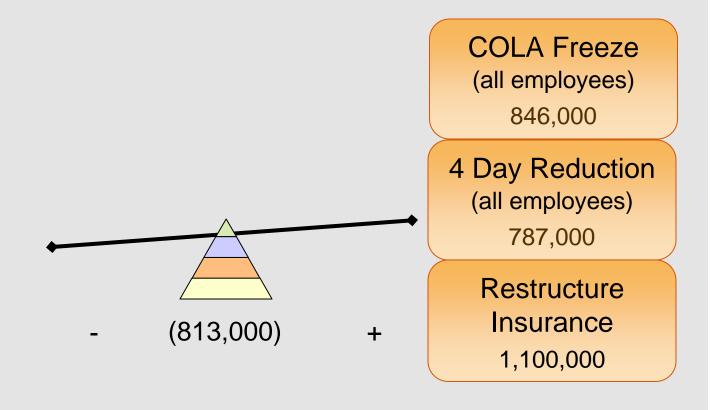
OR

38 Management positions (72% of managers)







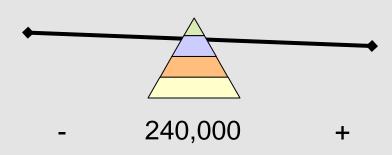


Step Freeze (all employees) 1,053,000

COLA Freeze (all employees) 846,000

4 Day Reduction (all employees) 787,000

> Restructure Insurance 1,100,000



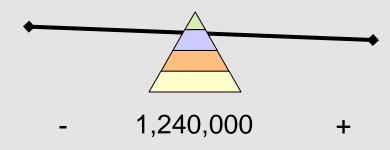
Step Freeze (all employees) 1,053,000

COLA Freeze (all employees) 846,000

4 Day Reduction (all employees) 787,000

> Restructure Insurance 1,100,000

Instructional Productivity 1,000,000



### Summary

Knowns	<u>\$483M</u>	<u>\$529M</u>
Base FY08 Projection	(\$4.7M)	(\$2.1M)
Updates to Base	(4.1M)	(4.1M)
Vacancies	2.0M	2.0M
BRG Recommendations	2.2M	2.2M
Other Current Options	<u>1.1M</u>	<u>1.1M</u>
	(\$3.5M)	(\$.9M)

#### **Unknowns**

Range of State Support OPE Costs and Rate

## We must be fiscally sustainable

## We have to live within our means

#### The Road Ahead

Stabilization

Fiscal Stability

Cola, Step, Benefits

Instructional Productivity

Additional Reductions

Compensation
Linked to Revenue
Growth

Redesign (Process & Instruction)

External Revenues (Beyond the State)

# What we are going to do is up to us